

**Pacific Northwest District, UUA**  
**5-Year Budget Projection**  
*as of 2/27/08*

<b>General Revenues</b>	<b>07/08 Budget</b>	<b>08/09 Proposed</b>	<b>09/10 Proposed</b>	<b>10/11 Proposed</b>	<b>11/12 Proposed</b>
Congregational Dues	186,500	188,418	198,363	222,106	223,212
Denominational Support - APF Grant	51,000	51,000	51,000	51,000	51,000
Staffing Services Cost Share from UUA	82,200	83,700	85,200	86,700	89,200
Interest & Misc Income	6,000	5,000	5,000	4,000	4,000
<b>Total General Revenues</b>	<b>325,700</b>	<b>328,118</b>	<b>339,563</b>	<b>363,806</b>	<b>367,412</b>

**Direct Services Revenue**

Annual General Meeting (AGM)	60,000	62,000	65,000	65,000	65,000
Other Conferences & Workshops	68,500	68,200	65,200	65,200	65,200
Consulting/ Fee Services	10,400	7,900	17,900	8,100	8,100
Chalice Lighters Grant Program	45,000	48,600	49,500	51,000	52,500
Miscellaneous/ Non-cash Contributions	1,000	1,000	1,000	1,000	1,000
<b>Total Direct Services Revenue</b>	<b>184,900</b>	<b>187,700</b>	<b>198,600</b>	<b>190,300</b>	<b>191,800</b>

**TOTAL, All Revenues**

<b>510,600</b>	<b>515,818</b>	<b>538,163</b>	<b>554,106</b>	<b>559,212</b>
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**Direct Services Expense**

Annual General Meeting (AGM)	57,000	59,000	60,000	60,000	60,000
Other Conferences & Workshops	60,700	61,570	77,600	78,200	80,700
Consulting/ Fee Services	27,900	13,700	13,700	14,232	14,000
Chalice Lighters Grant Program	48,000	48,000	48,900	50,400	50,400
<b>Total Direct Services Expense</b>	<b>193,600</b>	<b>182,270</b>	<b>200,200</b>	<b>202,832</b>	<b>205,100</b>

**Sustaining Services Expense**

UUA Co-Employed Staff - All Services	192,400	199,100	206,200	212,400	212,400
District Staff - All Services	84,100	87,800	89,550	91,400	91,600
District Office costs	20,950	22,200	22,850	23,500	23,500
Governance	23,500	16,250	18,400	18,900	19,400
Communications & PR	6,600	6,700	6,750	6,850	6,850
Audit	5,000	6,000	0	0	6,300
Miscellaneous	1,100	1,100	1,150	1,150	1,150
<b>Total, Sustaining Services Expense</b>	<b>333,650</b>	<b>339,150</b>	<b>344,900</b>	<b>354,200</b>	<b>361,200</b>

**TOTAL, All Expenses**

<b>527,250</b>	<b>521,420</b>	<b>545,100</b>	<b>557,032</b>	<b>566,300</b>
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**Reserve Fund Analysis**

Net gain (loss)	(16,650)	(5,602)	(6,937)	(2,926)	(7,088)
Reserves @ beginning of year	124,879	108,229	102,627	95,690	92,763
Reserves @ year end	108,229	102,627	95,690	92,763	85,675
Retained Reserve (15% of Expenses)	79,088	78,213	81,765	83,555	84,944
Excess Reserve (Opportunity Fund)	29,142	24,414	13,925	9,209	730

**Dues Analysis**

Members in PNWD congregations	9,517	9,545	9,592	9,640	9,688
PNWD Dues request per member	\$ 20.00	\$ 21.00	\$ 22.00	\$ 24.00	\$ 24.00
% of dues paid	96.0%	94.0%	94.0%	96.0%	96.0%